



APEEE
Services

Schola Europæa – Bruxelles 1

ACTIVITY REPORT APEEE SERVICES

2020-2021

European School of Brussels 1
www.uccleparents.org



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THE APEEE SERVICES

Health crisis – not out of the woods yet

Contrary to our wishes and hopes, the 2020-2021 school year has again been marked by the COVID-19 health crisis for the entire school community. Services operations have been very severely disrupted by closures, "tracing" and shifts to distance or hybrid learning on numerous occasions in varying configurations depending on the classes, grade level or school sites involved.

At the time of this writing, in January 2022, the health crisis continues unabated. Nevertheless, the past year has demonstrated not only the resilience of our APEEE Services in the face of an ongoing crisis, but also the tremendous pressures on our finances. An adaptation of our strategy becomes inevitable in the future.

The APEEE Services' response to the health crisis was based on two principles during the first two affected school years. The first one was to continue to provide the best possible services to the students and families in strict compliance with the sanitary measures decreed by our host country, Belgium, but especially by the regional authorities who exercise the supervision over all schools (including the European schools), as far as anti-COVID-19 sanitary rules are concerned.

The second principle was the solidarity towards the employees of our association and towards the volunteers and freelancers working for us in the Transport and Extracurricular services, in a perspective of sustainable and responsible management of the association. As we, parents, were able to keep our full salaries as employees of the European institutions, we wanted to make sure that our employees, Césame and daycare instructors and adult bus supervisors could get their normal pay, by supplementing their COVID-19 temporary unemployment benefit.

Unfortunately, as we continue our actions, guided by these two principles and after reimbursing families for 70-80% of the unused services due to the days the services were closed, our balance sheets show a negative result for the second consecutive year. Reluctantly, in the perspective of a long term pandemic crisis, also taking into account the incompressible fixed costs of our association, we will have to abandon in 2021-2022 our principle of solidarity beyond the national and regional rules in force in Belgium and Brussels.

Even if the health crisis seems to overshadow any other aspect of school life, the APEEE Services has tried to continue the consolidation and modernisation of the services offered to the school community:

- Update of the Statutes of the APEEE Services - The General Assembly of the APEEE Services, enlarged to all Class Representatives, did not support the proposal of the Board to formally limit the number of administrators within the Board in order to ensure the speed and efficiency of decision making in the future.
- Enhanced Bus Security - The Transport Department continued to deploy an attendance and geolocation system on our bus routes. This system is now operational on all buses in Berkendael and is being rolled out in Uccle.
- Green transition - The green shift in school transport has also begun with the introduction of two electric and zero-emission buses in a pilot project. Following a call for tenders in 2021, 9 bus lines should be "electrified" in the 2021-2022 school year, followed by all the others within five years.
- Healthy food in the Canteen - In our canteen and cafeterias we have continued our efforts to promote healthy eating and fight food waste, even if the long and repeated closures have not made our actions any easier.



The desire to provide our children with quality services, as well as the improvement and modernisation of our services, will always guide our actions, despite all the difficulties that unfortunately remain.

Take good care of yourself and your loved ones,

Zoltán KRASZNAI, President until 1 September 2021

Paola CARUSO GAHYLLE, Acting President

Pascale DE SMEDT, Director



TRANSPORT

The European School Brussels I continued to be spread over 2 sites during the school year 2020-21. The Uccle site welcomed Secondary, Primary and Nursery students while the Berkendael site welcomed only Nursery and Primary students. The transport network of the European School of Uccle remains very complex because of the organisation of two services on two sites Uccle & Berkendael.

Buses

As a result, a larger number of buses had to be managed, with a fleet of 76 buses in the morning and 80 buses in the afternoon. This fleet of buses comes from 18 different bus companies. The policy of the Transport Department is to diversify the companies in order to obtain better offers and to avoid a "monopoly" situation.

For the Berkendael site, children are dropped off and picked up on the school premises. For the Uccle site, children are dropped off in front of the school and picked up within the school grounds for 95% of the buses.

Personnel

The daily management of the Transport Department is carried out by six very efficient and diligent people.

- Frédéric HERINCKX
- Carine DECOSTRE
- Agnès LAURENT
- Nathalie MORAITIS
- Gaëlle HERMANS
- Youssef SEHBI

In January 2021, Mrs. HERMANS joined the team as Deputy Manager. The association also hires part-time supervisors to ensure safety on school buses.

The Transport Committee

The Transport Committee is made up of parents of students using the school's transportation (volunteers), including its President.

- Ivo SCHMIDT, President
- Zoltan KRASZNAI, Member
- Eduardo LANZA, Member
- Valentina CORSETTI, Member
- Drazen BUDIMIR Member
- Martina WALTER, Member

Observers:

- Antonio ZAVOS



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- Brigitte TUMBA
 - Piotr RAPACZ

Adult Supervisors

It was a daily challenge to recruit adult supervisors to compensate for the school rotation system (due to the health crisis) put in place by the school administration.

Students

+/- 3,094 students (Berkendael & Uccle) went to school daily by school transport in the school year 2020/21. As suggested by the Transport Department, many parents of small pupils (Nursery and new-comers) accompanied their children to school themselves on the first days, thus avoiding possible inconveniences (students not finding their bus, etc.). Due to the current health crisis, Transport Department was not able to provide safety training for Kindergarten and Primary students.

Fee

The annual price of the school subscription had been fixed, for the year 2020/21, at 1,450 € payable in three times (590-435-425). Transport has made a pro rata reimbursement to the parents/institutions for the days that the different sites of the European School were closed, i.e. 21 days in Uccle and 27 days in Berkendael. About 85 to 90% of the subscriptions are paid by the various European institutions. The Service invoices them each quarter for the subscription fees to be paid. For the remaining 10 to 15%, parents have to pay the subscription amount each quarter.

Implementation of tracing: a device to break the transmission of the virus

Since the beginning of the current health crisis, the Transport Department has implemented a contact tracking system called "Tracing" in order to identify and then individually contact the parents of children who have been in close contact with students who tested positive to COVID-19 and took the buses. This tracking of COVID-19 cases on the buses as well as in the school creates an extra workload for the Transport Department staff as well as the school medical staff with whom we work closely to reduce the spread of the virus. A real headache!

Application "Together School": Transportation Safety Project

The Transport Department has planned to implement a student tracking system to provide even more safety for the little ones. This project consists of a mobile application called "Together School". This solution allows for real-time tracking of children on the bus, whether it be when getting off/on the bus or for geo-location of the buses.

The Together School solution is currently 90% deployed on the Berkendael site. As for the Uccle site, we currently have a small number of buses using the application and an extension of the use to all 55 Uccle buses is planned during 2022.

Zero emission buses: APEEE Brussels 1 goes green

The Transport Committee's aim is to contribute to the improvement of air quality in Brussels and around the European school and to reduce greenhouse gas emissions. The goal is to gradually eliminate the most polluting vehicles and to encourage bus companies to put zero-emission vehicles into service.

The transition to zero-emission buses will be gradual and will reach 100% of the bus fleet by 2025.

A pilot project was launched in early 2021 with the introduction of two electric buses (one bus in



Uccle and one bus in Berkendael). Following a call for tenders in 2021, the Transport Committee and the Board decided to increase the number of electric buses to 9 for the school year 2021-2022.

Ivo SCHMIDT, Transport President



CANTEEN

In this last school year, my last as a parent representative on the Canteen Committee, the month of September started "normally" with the following registrations

- Kindergarten: 186 enrolled
- Primary: 1009 enrolled
- Secondary: 1550 enrolled

We have launched our two services:

- Van Houtte Self-Service, where every day we offer a choice of raw vegetables, soup of the day, hot vegetable, dish of the day, vegetarian dish, and an assortment of fruits and dairy products, plus a self-service salad bar with raw vegetables and other mixed salads, as well as seasonings.
- Table service for our youngest children (Kindergarten and P1) at the Fabiola with menus especially designed for their age group.

The monthly menu for the self-service and Fabiola is available on [the APEEE Services/Canteen page](#). Allergens are also indicated.

COVID

After the All Saints' break, and in accordance with health measures, we had to close the Van Houtte canteen and ask the families concerned to bring a lunch from home. The families were reimbursed 70% of the amount for the first semester and the subscribers of the Van Houtte refectory were not charged for the second semester, since the canteen remained closed until the end of the year.

The Fabiola service remained open throughout the school year, which allowed us to feed the youngest children and to keep our permanent staff active (the contracts of the external and temporary staff were terminated).

The canteen nevertheless recorded a loss of 169,112 € as a result of anti-COVID measures.

The main cost was represented by salaries. Throughout the school year, the canteen kept the APEEE Services staff (6 people) active and paid for the service in the Fabiola refectory, as well as for the management of day-to-day administrative matters. We would like to thank the parents, who made this possible, for their understanding.

Staff

A goal was set for the 2020-2021 school year to recruit two professional cooks and one Administrative Assistant for our team. Due to the COVID closures, hiring was put on hold until the end of the 2021 school year, when the Administrative Assistant position was finally filled.

Parent Representatives

The end of the school year was also marked by the departure (as the children grew up!) of a whole part of the volunteer team of parents. I myself have spent 20 years in this school, including a good ten years on the Canteen Committee. Together with Véronique LESOILE, Ariane BOURCIEU and Elisabeth PETERS, also outgoing members of the Committee, we have accompanied Mr. Tony DILLEN and the entire Canteen team in the realisation of very large projects: such as the construction and reorganisation of a Self-Service in the Van Houtte canteen, digital payment, electronic cash



registers in the cafeterias...and most importantly, a clear improvement and diversification of the menus served to our children.

We leave you in the hands of a magnificent new team for the Canteen Committee:

- Paola CARUSO, member
- Iris MANZANARES, member
- David DELAMARRE, member

Observer:

- Costica TUFA

Teresa FERNÁNDEZ-GIL, Former President of the Canteen Committee



CÉSAME

Extracurricular activities

The start of the 2020 school year was prepared in a particular health context linked to the COVID-19 pandemic. Despite these circumstances, everything was put in place to start the extracurricular activities and ensure a normal functioning.

Registrations opened a week late to give the Césame service time to take into account the specific provisions imposed by the Belgian Government for the organisation of activities. We received a total of 837 registrations, 150 less than the previous year. We noted a strong interest in sports activities, as parents were somewhat worried about registering their children for activities taking place in premises that are less spacious than gymnasiums.

Unfortunately, during the All Saints' holiday, the evolution of the health situation forced the extracurricular department to suspend all its activities for the rest of the school year (except for the Coding and Steam4kids activities which continued online).

What were the consequences for our team? The trainers with employee status were placed on temporary unemployment as have two of the office staff. Only the manager, Mrs Dominique RÉCALDE, was kept in her post to ensure a permanent presence.

In June, parents were reimbursed for 70% of the sessions not given. This year has had significant negative financial consequences for the extracurricular activities.

The rate of indexation of the cost of salaries and raw materials has led to an increase in contributions for the start of the 2021 school year.

Swimming

Despite the health situation in June 2020, we decided to open registrations for the 2020-2021 swimming lessons in the hope that the start of the new school year in September could be carried out normally.

Unfortunately, this was not the case and some pools (such as Longchamp and Poseidon) did not allow us to resume our courses. Only the pools of the Royal Military School and the VUB opened their doors under the condition that the number of swimmers per lane was halved.

As a result, we cancelled the 320 registrations received. Only 74 swimmers from the swim team could start swimming lessons in the few available lanes.

At the end of November 2020, the decision to close the pools unfortunately put a halt to these lessons... Parents were reimbursed for 70% of the missed sessions.

ESB Octopus Swim Team

The swimmers were able to participate in a few competitions which were maintained and to receive medals according to their ranking. The end-of-season championship was cancelled.

A non-profit organisation dedicated solely to this activity (ESB Octopus) has been set up by a group of parents. The administrative support continues to be provided by the Césame team.

Garderie

We had 164 children enrolled in garderie (56 in Nursery, 108 in P1 and P2), which was 30 fewer than in 2019-2020. This decrease was observed in the second year of Primary school (-17) and



Kindergarten (-16).

Two new trainers joined the team of instructors and the premises used were identical to 2019-2020. Although the number of enrolments dropped significantly, we maintained the team of 13 instructors in order to reduce the number of children per group (anti-COVID-19 measures). This decision was necessary to ensure social distancing, but had a strong impact on the profitability of the service.

The total amount of contributions recorded for the school year 2020-2021 amounts to 85,586.5 €.

The day-care service functioned almost normally throughout the school year, with only a few sessions cancelled due to the organisation of distance learning courses for Primary school children. Parents were reimbursed for 70% of these sessions.

Lockers

The locker service registered 1900 requests for lockers for the 2020-2021 school year.

Due to the reorganisation of the infirmary to create a specific space for students with COVID symptoms, all lockers in the Breughel hall were moved under the glass roof of the Platon building.

As the number of pupils in the Secondary school has been increasing steadily for several years, new lockers have been ordered to meet the demand for lockers.

The purchase of new lockers (for the new pupils but also to replace the most obsolete lockers) represents a significant cost for the locker service and can no longer be supported by the current budget.

In addition to this, repeated acts of vandalism require repair and refurbishment work, which can be quite costly.

The Management Committee has therefore decided to increase the rental and deposit fee by 5 € for the start of the 2021 school year.

Cesame Comittee

- Paola CARUSO, President
- Céline LESNIAREK, member
- Fairouz DRIDI-ROTENBERG, member

Staff

- Dominique RÉCALDE: Manager of the Uccle Extracurricular
- Raffaele RIZZO: Manager of the Garderie and Administrative Assistant at the Uccle Extracurricular
- Céline CHACUN: Administrative Assistant
- Noé HENNEQUIN: Lockers Manager
- And all the instructors.



EXTRACURRICULAR ACTIVITIES IN BERKENDAEL

It is in an exceptional sanitary context that our extracurricular activities have started again, in September 2020. All this was also possible thanks to the precious collaboration of the new management of the Berkendael site, the teachers and the management of the OIB and its educators.

That year, new activities were added to the programme: theater, Yoga, and an English class for Primary school students. On the recruitment side, four new teachers joined our team for German, Hindi, Portuguese, and English classes.

Due to the success of these activities, we had to split the Italian and chess classes, offering one group for children under 8 years old and another one for children over 8 years old. For sports, we have also added a second group of Ball Sports and Athletics to the programme.

The group activities could be maintained for the first three weeks of October. We had hoped that they would be able to resume during the year but unfortunately the health situation did not allow it and we had to maintain the closure of our collective activities until the end of the year.

Our after school care continued to operate on Mondays, Tuesdays and Thursdays from 15.00 to 17.00. In view of the suspension of our activities, children already registered for one hour were given the opportunity to stay for the two hours of garderie if they wished.

Our ACTIVE for MAT on Fridays from 12.30 to 15.00 never stopped.. As for the after school, children who stayed until 14.00 to follow an activity were given the opportunity to stay until 15.00. This daycare was limited to 30 children because we only had the psychomotricity room available.

Our individual piano lessons have been online since November. Even if the situation is not ideal, it allows the children to continue their learning and the feedback has been positive. The same goes for the guitar lessons, which have also continued online.

The extracurricular bus (Tuesdays at 16.00 to the European district), also worked for only three weeks. At the request of some parents, we had modified the route and added an extra stop at the COLE garderie. The bus was not as successful as expected and only 11 children registered, which is not profitable in the future.

Regarding the accounts, we have put the employees on temporary unemployment + supplement. And the voluntary and independent contracts received 30% of their remuneration. The parents were reimbursed for 70% of their contributions, covering the weeks of closure.

As of November, the two-person after-school team had to put one of its employees on temporary unemployment + supplement until the end of the school year.

Challenges for 2021-2022

- Manage a new school year that will still be impacted by the health crisis
- Anticipate the potentially lower number of enrolments (e.g., keep the same planning, do not add new courses, etc.)
- Prepare the resources for the Registration Site at the end of the year so that everything is ready in September

Management Committee

- Stéphanie RESSORT, President
- Marek BOBIS, member



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- Frosina GEORGIEVSKA, member
 - Dheepa RAJAN, member
 - Camilla STORACE, member
 - Milena DAMIANOVA, member

Staff

- Aurélie VAN TILT, Manager
- Céline CHACUN, Administrative Assistant
- And all the instructors.

Stéphanie RESSORT, President



THE ACCOUNTS OF THE APEEE SERVICES

APEEE Services Financial Report

(NB all figures are rounded)

The APEEE Services ASBL manages a budget of 8.4 million € each year, and employs 21 staff and almost 100 part-time bus monitors and coaches for after-school activities.

When the budget for the year 2020/21 was adopted in December 2020, it was expected that the effects of the pandemic would lead to a deficit of 159.000 €. The final result was a deficit of 516.000 €. The main reason for this is the restriction of the Canteen activities to Maternelle children since November 2020, the intermittent interruption of the Transport service, and the cancellation of most after-school activities. The Board decided to maintain the salaries of staff and after-school activity coaches, and to refund to parents and the institutions 70% of fees for cancelled services.

PMO charged 28.000 € for 2019/20. The Transport service gave 30.000 € to Uccle's after-school activities to help finance its deficit.

The result for each service was a deficit of:

- 169.000 € for the Canteen and Cafeteria, principally due to staff costs and the loss-making supply of lunches to the Maternelle.
- 155.000 € for Transport, including 73.000 € for additional bus cleaning, 28.000 € refund to PMO, and over 50.000 € for bus monitors.
- 19.000 € for coordination, mainly due to the investment in an upgrade of the Services' IT system, and lawyers' fees for the statutes.
- 58.000 € for after-school activities in Uccle, after the 30.000 € grant from the Transport service, and 67.000 € in Berkendael, mostly due to payments to coaches and refunds to parents.
- 15.000 € for the Garderie.
- 10.000 € for Lockers, including the depreciation of new lockers.

ESB's reserves of 21.140 € were paid out as its activities are no longer included amongst those of the Services.

The ASBL can weather the cost of the pandemic until now, by drawing down its reserves from 2.919.000€ to 2.403 €. However, 1.730.000 € of these reserves are needed for the social reserve, created to cover the cost of making any staff redundant, and at least the remaining 672.000 € to finance its assets and for working capital. A small surplus is budgeted for 2021/22.

The Services' balance sheet shows fixed assets at a depreciated value of 492.000 €, an investment fund of almost 2 million € and cash at bank of 1,4 million € (which includes 1.332.000€ received in advance for transport in 2021/22).

Brian Gray, Treasurer



Rapport Financier établi par l'expert-comptable Benoît Goret

COMPTES DU 01/09/2020 AU 31/08/2021

EXAMEN DES COMPTES ANNUELS AU 31/08/2021

Les comptes annuels de l'ASBL APEEE Services d'Uccle ont été établis pour cette année 2020-2021. Nous attestons que ceux-ci ont été réalisés en suivant les prescrits légaux et qu'ils sont sincères et conformes.

COMPTE DE RESULTATS DE L'APEEE SERVICES D'UCCLE **AU 31.08.2021**

A la lecture des comptes, nous observons que notre résultat net est négatif de 516.231 € pour des recettes totales de 5.273.965 € et des charges totales de 5.790.196 €.

Cette année 2020-2021 a de nouveau été marquée par la pandémie de covid-19 qui a contraint l'APEEE à jongler entre les fermetures forcées, les absences des élèves et les alternances des classes, occasionnant coûts supplémentaires et remboursement de cotisations. Nous allons analyser chaque poste en détail afin de bien comprendre l'impact qu'a de nouveau eu la pandémie sur cette année 2020-2021.

Nous pensons utile de comparer le réalisé durant l'année 2020/2021 avec les résultats de l'année précédente.

	Réalisé 2019-2020	Réalisé 2020-2021	Ecart	Croissance réelle
Recettes				
Cotisations	5.908.030	5.270.963	(-) 637.067	(-) 10,78%
Autres produits d'exploit.	2.535	75	(-) 2.460	(-) 97,04%
Produits financiers	1.559	2.927	(+) 1.368	(+) 87,75%
Produits exceptionnels	64.623	-	(-) 64.623	(-) 100%
Total	5.976.747	5.273.965	(-) 702.782	(-) 11,76%
Dépenses				
Coût des prestations	3.213.764	3.482.804	(+) 269.040	(+) 8,37%
Services et biens divers	965.907	667.253	(-) 298.654	(-) 30,92%
Rémunérations	1.402.292	1.374.864	(-) 27.428	(-) 1,96%
Amortissements et provisions	55.694	230.390	(+) 174.696	(+) 313,67%
Charges financières	4.630	5.251	(+) 621	(+) 13,41%
Charges exceptionnelles	129.723	29.634	(-) 100.089	(-) 77,16%
Total	5.722.010	5.790.196	(-) 68.186	(-) 1,19%
	254.737	(-) 516.231	(-) 770.968	(-) 302,65%



Nous constatons les éléments suivants :

1. Recettes

Globalement, les produits sont de 702.782 € inférieurs à l'exercice précédent ; nous observons les variations notables suivantes :

- une nette diminution dans les cotisations (-10,78%) due aux remboursements effectués dans les secteurs du transport, de la cantine et du périscolaire pour la période d'inactivité causée par les décisions gouvernementales, par l'école mais également les alternances et les absences des élèves ;
- une diminution de 97,04% des autres produits d'exploitation car en 2019/2020, il y avait eu des refacturations de frais et des retenues sur salaire alors qu'en 2020/2021, on ne retrouve qu'un remboursement d'assurance.
- des produits financiers en nette augmentation (+87,75%) ;
- pas de produits exceptionnels cette année.

2. Dépenses

Globalement les charges de l'exercice restent stables par rapport au dernier exercice ; nous observons les variations notables suivantes :

- une augmentation du coût des prestations ; bien que la cantine n'ait pas fonctionné toute l'année (fermeture après la Toussaint sauf pour les maternelles), les transports étaient ouverts et les seuls frais liés à ce secteur ont augmenté de 23,59% (soit 625.127€) ;
- une nette diminution des services et biens divers (-30,92%), principalement due à la moindre activité de la cantine et du périscolaire (diminution des honoraires des animateurs indépendants, du personnel de service à table, des prestations de musique) ;
- une stagnation des salaires car cette année encore une partie du personnel a été placé sous le régime du « chômage corona » ;
- une nette augmentation dans le poste « amortissements et provisions. En 2019/2020, les amortissements s'élevaient à 235.279 EUR et l'extourne d'une provision de 179.587 EUR relative au PMO. En 2020/2021, nous retrouvons des amortissements pour un montant de 230.391 EUR. De nombreux investissements ont été totalement amortis en 2019/2020 mais l'APEEE a investi pour un total de 133.765 EUR en mobilier et matériel informatique en 2020/2021 ;
- des charges financières en légère hausse (+13,41%) ;
- des charges exceptionnelles pour des frais de télécommunication relatifs à l'année 2018/2019 (1.526€) et un remboursement au PMO pour l'année 2019-2020 (28.108€).

En conclusion

Nous pouvons synthétiser les résultats de l'exercice 2020/2021 de la manière suivante :

Bénéfice 2019/2020	(+) 254.737
Diminution des recettes par rap. à 2019/2020	(-) 702.782
Diminution des charges par rap. à 2019/2020	<u>(-) 68.186</u>
Résultat de l'année 2020/2021	(-) 516.231



SITUATION ACTIVE ET PASSIVE DE L'APEEE SERVICES D'UCCLE **AU 31.08.2021**

Nous pouvons synthétiser la situation au 31 août 2021 de cette manière :

<u>ACTIF</u>		<u>PASSIF</u>	
Immobilisations corporelles	492.250	Fonds propres	2.403.142
Immobilisations financières	1.976.669		
Stocks	18.408		
Créances à court terme	27.379	Dettes à court terme	230.501
Trésorerie	1.443.189		
Comptes de régularisation	7.953	Comptes de régularisation	<u>1.332.205</u>
	<u>3.965.848</u>		<u>3.965.848</u>

Commentaires

Actif

Immobilisations corporelles : 492.250 €

APEEE Services a procédé à de nombreux investissements durant cet exercice, principalement dans l'achat de mobilier et de matériel informatique.

Les amortissements des investissements des années précédentes se poursuivent et pour certains se sont clôturés. A cela vient s'ajouter l'amortissement des nouvelles acquisitions.

Immobilisations financières : 1.976.669 €

Des transferts vers un plan d'investissement Anthéa avaient été réalisés en fin d'exercice 2019/2020 pour un montant total de 1.500.000 €.

Cette année sont venus s'ajouter des Sicav pour un total de 476.669 €.

Stocks : 18.408 €

L'APEEE dispose d'un stock en cuisine (11.182 €) et à la cafétéria (7.226 €). Le stock de la cafétéria a diminué de 6,75% et celui de la cuisine a diminué de 68,79%. Cela s'explique par le fait que l'activité en 2019/2020 s'était arrêtée brutalement à la mi-mars à une période où les stocks étaient importants. Beaucoup d'éléments avaient été gardés pour 2020/2021. Les stocks sur l'année 2020/2021 ont été mieux gérés en fonction de la pandémie.

Créances à court terme : 27.379 €

L'APEEE a un encours client de 22.639 € et cela concerne exclusivement des factures qui sont réglées au début de l'année scolaire 2021/2022. Sous ce poste est également reprise une créance de 4.740 € sur l'APEEE1.

Trésorerie : 1.443.188 €

Notre trésorerie a fortement diminué par rapport à l'an dernier. Ce poste représente toutefois 36,39%



du total bilantaire et représente un peu moins d'un trimestre de revenus.

Régularisation : 7.953 €

Il s'agit d'une prime d'assurance payée en 2020/2021 mais qui concerne l'exercice 2021/2022.

Passif

Fonds propres : 2.403.142 €

Les fonds propres ont diminué du montant de la perte de l'exercice, soit (-) 516.231 €.

Ces fonds se composent au 31/08/21 de la réserve sociale (1.730.252 €) et du patrimoine cumulé (672.890 €).

Dettes à court terme : 230.501 €

Les dettes fournisseurs de 45.336 € représentent les dettes de fonctionnement et de services et biens divers. Les fournisseurs sont payés au plus tard 30 jours date de réception de la facture.

A cela s'ajoute les dettes sociales et salariales (précompte professionnel : 184 €, O.N.S.S. : 45.216 €, rémunération : 11.728 €, provision PV : 75.092 €) ; ces dettes sont honorées dans les délais légaux.

Enfin, il reste les cautions sur casiers qui s'élèvent à 52.945 €.

Régularisation : 1.332.205 €

Il s'agit principalement de cotisations reçues avant le 31/08/2021 et qui concernent l'exercice 2021-2022.

Bruxelles, le 26 janvier 2022
Benoît Goret
Expert-comptable certifié
Conseil fiscal I.T.A.A.



APEEE Services - 31 08 2021

	TOTAL	Coordination	Cantine	Cafétéria	Transport	Act.Périsco	Garderie	Casiers	Perisco. Berkendael	ESB
Cotisations	5.207.395	0	746.559	40.977	408.7817	123.706	80.753	38.738	119.374	Clôture ESB
Autres recettes	230.029	166.989	0	0	0	63.040	0	0	0	
Récupération B & S	76	1	75	0	0	0	0	0	0	
Produits financiers	2.926	0	1	0	2.648	232	20	25	0	
Total produits	5.440.426	166.990	746.635	40.977	4.059.936	186.978	80.773	38.763	119.374	
Charges										
Coûts des Prestations	3.551.477	0	183.917	20.186	3.349.253	541	0	0	0	
Biens et services	610.601	61.633	193.705	0	169.850	98.120	6.275	1.448	79.569	
Rémunérations et charges	1.370.903	99.399	405.042	-9	563.222	121.876	80.877	20.593	79.903	
Amortissements	258.498	24.643	96.280	0	84.280	9.017	3.041	25.440	15.796	
Autres charges d'exploitation	166.989	0	55.770	0	78.279	14.670	5.760	1.550	10.960	
Charges financières	5.156	484	1.892	-59	830	853	189	497	471	
Taxes	0	0	0	0	0	0	0	0	0	
Total Charges	5.963.624	186.159	936.606	20.118	4.245.715	245.075	96.142	49.529	186.699	
RESULTAT	-516.230	-19.169	-189.971	20.859	-155.250	-58.097	-15.369	-10.766	-67.326	-21.140



APEEE Services - BUDGET ANNUEL 2021/2022

	TOTAL	Coordination	Cantine	Cafétéria	Transport	Perisco. Uccle	Garderie	Casiers	Perisco. Berkendael
Cotisations	8.481.655	202.931	2.105.500	244.600	5.203.400	370.500	94.379	50.675	209.670
Autres recettes	58.000		0	0	0	58.000	0	0	0
Récupération B & S	0	0	0	0	0	0	0	0	0
Produits financiers	150	0	0	0	0	0	0	150	0
Total produits	8.539.805	202.931	2.105.500	244.600	5.203.400	428.500	94.379	50.825	209.670
Charges									
Coûts des Prestations	5.059.558	0	680.000	140.000	4.208.958	30.600	0	0	0
Biens et services	1.287.105	69.215	717.940	90.000	129.450	170.700	10.300	1.700	97.800
Rémunérations et charges	1.677.757	104.723	563.221	0	601.965	196.976	72.579	18.069	120.224
Amortissements	274.539	18.593	92.471	0	119.605	6.440	2.984	22.640	11.806
Autres charges d'exploitation	202.931	0	68.285	0	100.723	16.632	5.612	1.730	9.949
Charges financières	3.492	400	800	0	900	267	250	375	500
Fonds de solidarité	10.000	10.000	0	0	0	0	0	0	0
Total Charges	8.515.382	202.931	2.122.718	230.000	5.161.601	421.615	91.725	44.514	240.279
RESULTAT	24.423	0	-17.218	14.600	41.799	6.885	2.654	6.311	-30.609



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